

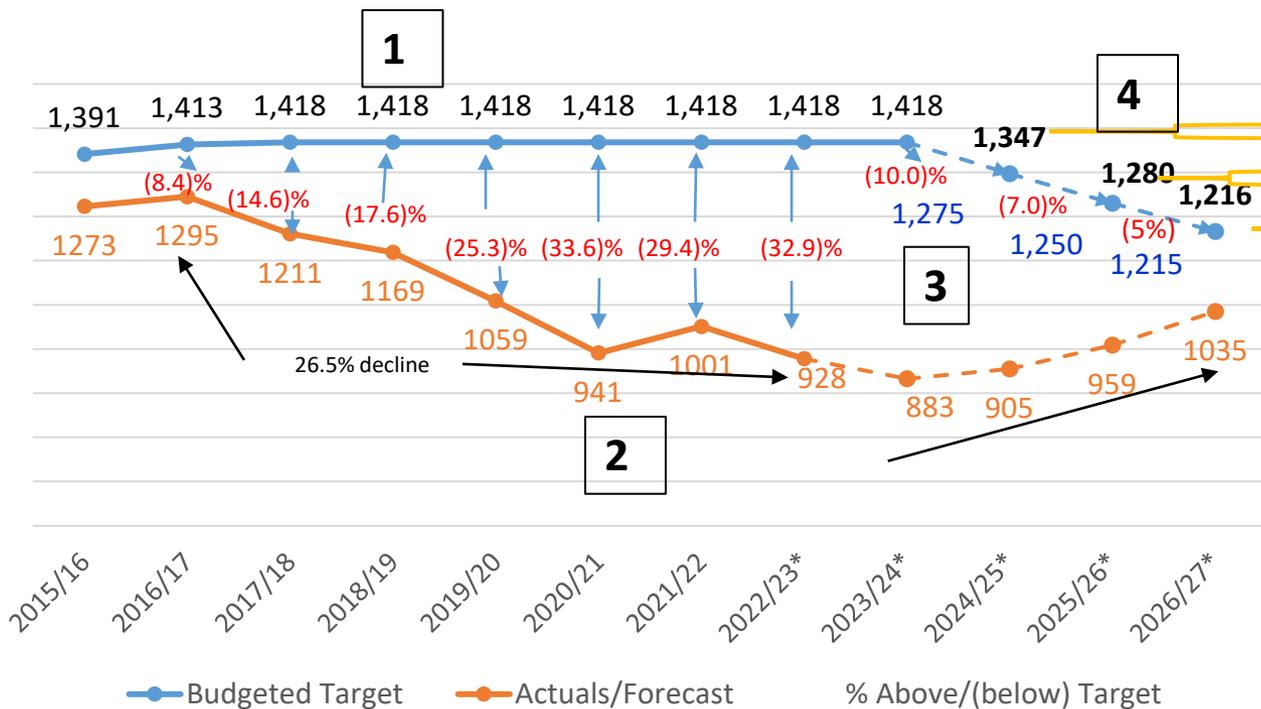


**California State University Maritime Academy
Budget Advisory Committee
December 4, 2023**

Budget Challenges

- **Enrollment Decline**
- **Enrollment and Budget Reallocation Plan**
- **Unfunded Compensation resulting from collective bargaining**

Cal Maritime Resident Enrollment (FTES)



1 FTE = \$8,900 of State funding

FY24/25:
Loss of (71) FTES = (\$631,900) Revenue shortfall

FY25/26:
Loss of (67) FTES = (\$596,300) Revenue shortfall

FY26/27:
Loss of (64) FTES = (\$569,600) Revenue shortfall

Total reduction of (202) FTES = (\$1,797,800) reduction in State funding

Beginning 2024/25, campuses will be penalized 5% of their enrollment budget if they did not meet at least 90% of their 2023/24 enrollment target, 93% in 2024/25 and 95% in 2025/26

1. Current Budgeted Resident FTES – Systemwide FTES Target
2. Current Actuals & Projections Resident FTES
3. Threshold targets
4. Potential Revised Resident FTES Budgets

CAL MARITIME

BUDGET CHALLENGES CUMULATIVE

Fiscal Year 2023/24 - 2026/27 Operating Budget

	2023/24 Revised	2024/25 Planning	2025/26 Planning	2026/27 Planning
Enrollment and Other Inflation Adjustments	(\$108,268)	(\$61,196)	(\$46,857)	\$109,591
Cost Recovery Reduction		(395,000)		
Enrollment Realignment GF Reduction		(631,900)	(596,300)	(569,600)
Unfunded Collective Bargaining - Campus Funded	(798,818)	(838,759)	(820,320)	
Total Estimated Budget Shortfall	(\$907,086)	(\$1,926,855)	(\$1,463,477)	(\$460,009)
Cumulative Budget Reduction	(\$907,086)	(\$2,833,941)	(\$4,297,418)	(\$4,757,427)

FY2023-24 BUDGET PLANNING		Revised Planning Base Budget			Reduction Option Based on % of Salary		
					Reduction \$ (2,533,333)		
Division	Type	FY23-24 Planning Budget	Excluded CO Funded Positions & Univ-Wide	FY23-24 Planning Base / Excluding Univ - Wide	Salary	Percent Based on Salary	Reduction Based on % of Salary
ACADEMIC AFFAIRS	Salaries & Wages	12,534,822	(105,000)	12,429,822	12,429,822	43.6%	(1,105,320)
	Operating Expenses	1,530,771		1,530,771			
ACADEMIC AFFAIRS Total		14,065,593		13,960,593			
ATHLETICS	Salaries & Wages	1,429,572		1,429,572	1,429,572	5.0%	(127,124)
	Operating Expenses	787,280		787,280			
ATHLETICS Total		2,216,852		2,216,852			
CADET LEADERSHIP AND DEVELOPMENT	Salaries & Wages	3,353,737		3,353,737	3,353,737	11.8%	(298,230)
	Operating Expenses	871,705		871,705			
CADET LEADERSHIP AND DEVELOPMENT Total		4,225,442		4,225,442			
MARINE PROGRAMS	Salaries & Wages	1,682,736		1,682,736	1,682,736	5.9%	(149,637)
	Operating Expenses	1,723,267	1,723,267				
MARINE PROGRAMS Total		3,406,003	3,406,003				
ADMINISTRATION & FINANCE	Salaries & Wages	7,633,483	(130,569)	7,502,914	7,502,914	26.3%	(667,195)
	Operating Expenses	1,489,952		1,489,952			
ADMINISTRATION & FINANCE Total		9,123,435		8,992,866			
UNIVERSITY ADVANCEMENT	Salaries & Wages	942,303		942,303	942,303	3.3%	(83,794)
	Operating Expenses	22,101		22,101			
UNIVERSITY ADVANCEMENT Total		964,404		964,404			
OFFICE OF THE PRESIDENT	Salaries & Wages	1,147,405		1,147,405	1,147,405	4.0%	(102,033)
	Operating Expenses	318,445		318,445			
OFFICE OF THE PRESIDENT Total		1,465,850		1,465,850			
UNIVERSITY WIDE	Salaries & Wages	-		-	-		
	Operating Expenses	19,920,503	(19,920,503)	-			
UNIVERSITY WIDE Total		19,920,503	-				
Grand Total		55,388,082	(20,156,072)	35,232,010			Benefits est. @ 50% (1,266,667)
					100%	(3,800,000)	

CALIFORNIA STATE UNIVERSITY MARITIME ACADEMY
FY2023-24 and 2024-25 BUDGET PLANNING
FISCAL YEAR TREND

CONFIDENTIAL

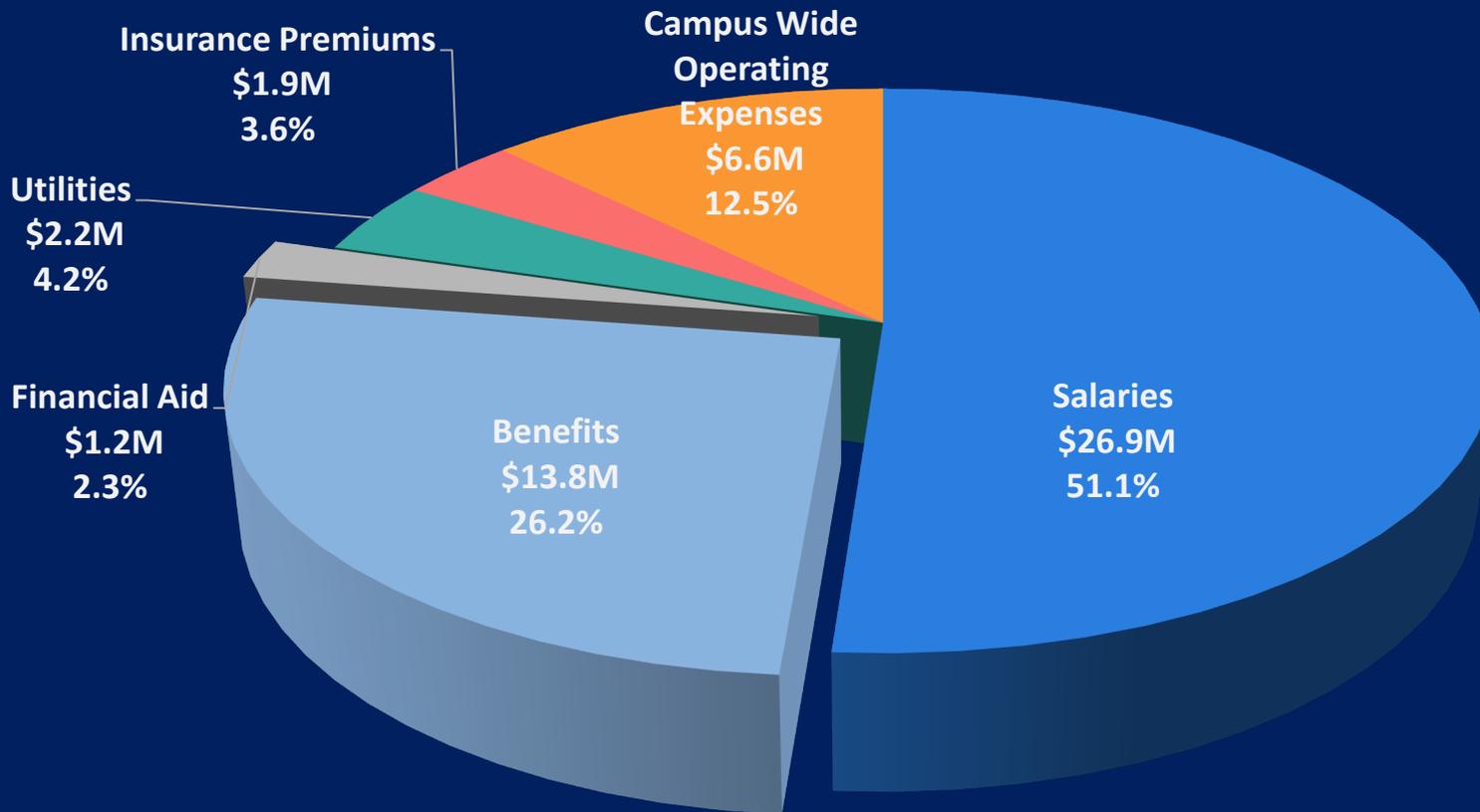
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2023-24 **2024-25**
(907,086) **(1,926,855)**

Division	Type	FY23-24 Proposed Annual Budget Rev3	FY23-24 Proposed Annual Budget Without Unlv Wide	% of Total	FY23-24 Proposed Annual Budget Rev3	% of Salaries	Amount to Reduce \$907,086	Amount to Reduce \$1,926,855	Total Reduction
ACADEMIC AFFAIRS	Salaries & Wages	11,526,258	11,526,258	88.9%	11,526,258	42.9%	(389,333)	(827,032)	(1,216,365)
	Operating Expense	1,434,016	1,434,016	11.1%					
ACADEMIC AFFAIRS Total		12,960,274	12,960,274	39.2%					
ATHLETICS	Salaries & Wages	1,582,845	1,582,845	75.7%	1,582,845	5.9%	(53,465)	(113,572)	(167,038)
	Operating Expense	506,883	506,883	24.3%					
ATHLETICS Total		2,089,728	2,089,728	6.3%					
CADET LEADERSHIP AND DEVELOPMENT	Salaries & Wages	3,029,894	3,029,894	77.2%	3,029,894	11.3%	(102,344)	(217,401)	(319,744)
	Operating Expense	897,318	897,318	22.8%					
CADET LEADERSHIP AND DEVELOPMENT Total		3,927,212	3,927,212	11.9%					
MARINE PROGRAMS	Salaries & Wages	1,623,688	1,623,688	49.9%	1,623,688	6.0%	(54,845)	(116,503)	(171,348)
	Operating Expense	1,632,678	1,632,678	50.1%					
MARINE PROGRAMS Total		3,256,366	3,256,366	9.9%					
ADMINISTRATION & FINANCE	Salaries & Wages	7,062,963	7,062,963	83.5%	7,062,963	26.3%	(238,572)	(506,782)	(745,354)
	Operating Expense	1,393,277	1,393,277	16.5%					
ADMINISTRATION & FINANCE Total		8,456,240	8,456,240	25.6%					
UNIVERSITY ADVANCEMENT	Salaries & Wages	858,489	858,489	97.5%	858,489	3.2%	(28,998)	(61,598)	(90,596)
	Operating Expense	22,101	22,101	2.5%					
UNIVERSITY ADVANCEMENT Total		880,590	880,590	2.7%					
OFFICE OF THE PRESIDENT	Salaries & Wages	1,170,246	1,170,246	79.7%	1,170,246	4.4%	(39,529)	(83,967)	(123,496)
	Operating Expense	298,571	298,571	20.3%					
OFFICE OF THE PRESIDENT Total		1,468,817	1,468,817	4.4%					
UNIVERSITY WIDE	Salaries & Wages	25,077							
	Operating Expense	19,552,371							
UNIVERSITY WIDE Total		19,577,448							
Grand Total		52,616,675	33,039,227		26,854,382	100.0%	(907,086)	(1,926,855)	(2,833,941)

CAL MARITIME

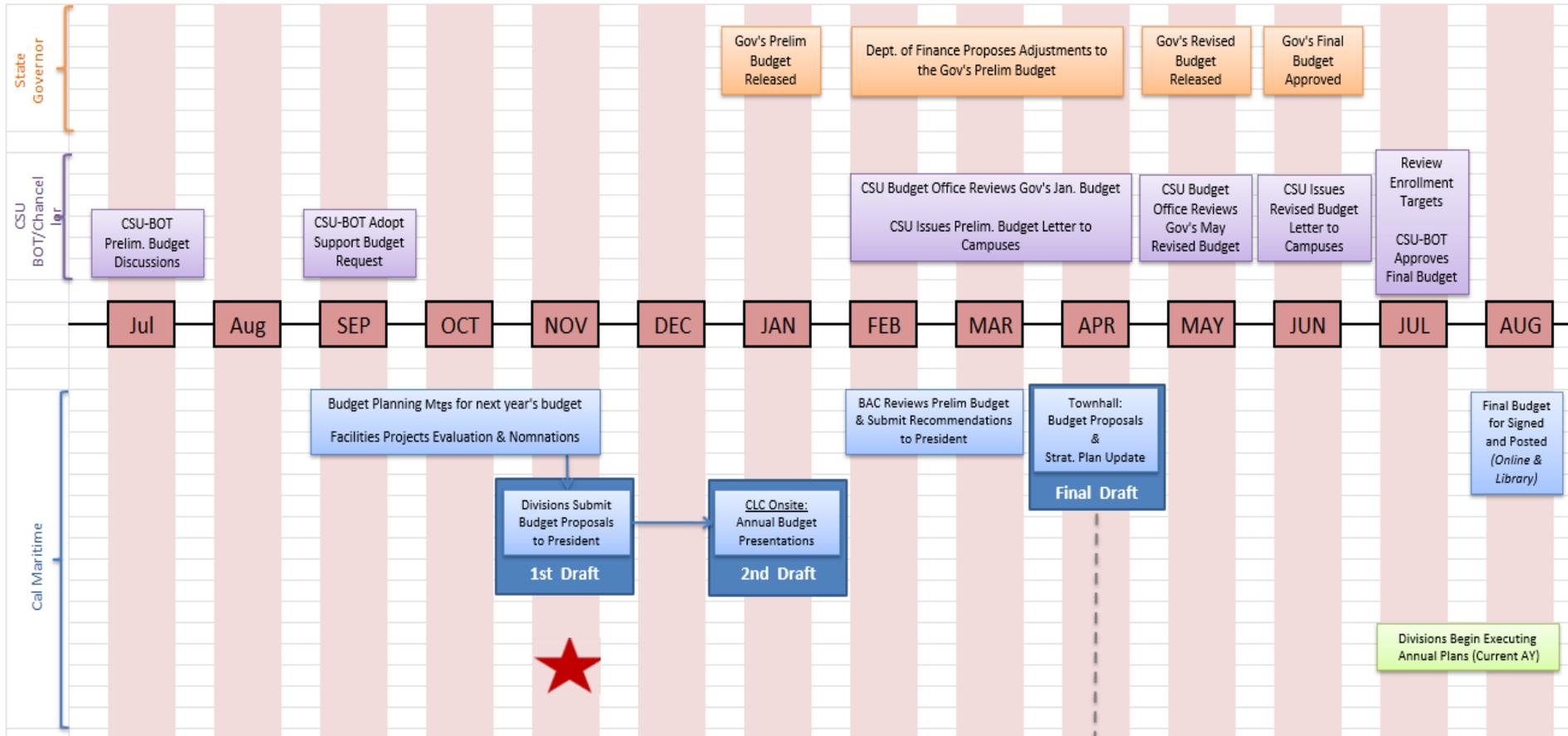
FY23-24 OPERATING BUDGET



Total Operating Budget: \$52.6 M

CAL MARITIME BUDGET PROCESS

Cal Maritime Annual Planning & Budget Development Timeline



Budget Reduction Strategies Discussion

Compliance & Fixed Costs

- Title IX
- Federal Higher Education Act
- State & Federal Financial Aid programs
- USCG requirements
- US Department of Transportation / MARAD
- US Department of Education
- CSU requirements
- California Department of Education
- WASC accreditation standards
- Accreditation Board for Engineering and Technology
- Police 911 dispatch service
- NAIA/CalPac requirements
- State Maritime Academy Consortium
- International Association of Maritime Universities

THANK YOU